

DESTINATION MANAGEMENT PROJECT(s)

Tourism Golden is grateful to live, work and play on the traditional unceded territory of the Ktunaxa and Secwepemc peoples which is also home to the Metis Nation.

We respectfully acknowledge the culture and history that connects these Nations with this land, and their wisdom, sacrifices, and stewardship of the past, the present, and the future.





AGENDA

- Destination management for Golden
- Project scope and timeline
- Approach to date
- Closing and Q&A





PROJECT TEAM



DAN WILSON

Lead

-Tourism planning, tourism operator, resort community issue planning



CHEEYING HO

Engagement design

-Resort community planning, RMI program, RDS strategy, governance



PETER LAROSE

Learning design and topic expert

-Educator, ec.dev impact analysis, researcher, policy design, land use



KIM SLATER

Researcher, document synthesis

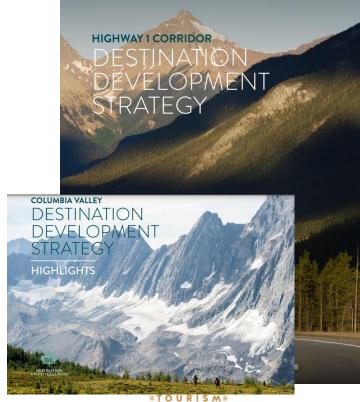
 Research design and synthesis for community planning





DESTINATION MANAGEMENT





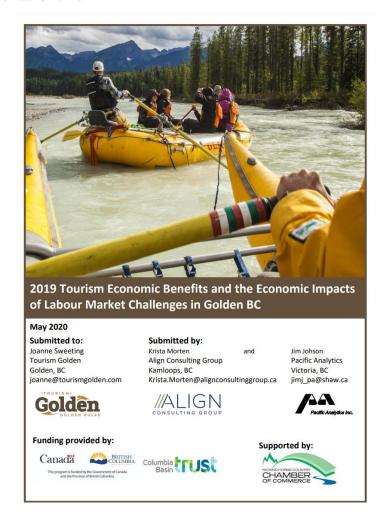




DESTINATION MANAGEMENT

- Tremendous opportunity in BC and this region.
- Direct revenue in Golden \$124.5m
- 1,800 jobs (direct/indirect)
- Support small businesses
- \$34.5m in taxes to all three levels of government







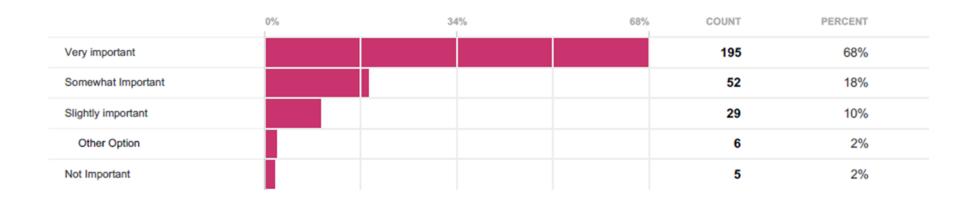
DESTINATION MANAGEMENT

03

In your opinion, how important is tourism to our community? (Mandatory)

Answers 287

Skips 0 0%





Are you concerned about over-tourism? (Mandatory)

287 100% Skips 0

0%



Lack of adequate and affordable workforce housing

Recreation site wayfinding challenges

Food insecurity - tourism workforce

Overcrowding at times in town amenities, parking, parks etc

Short-term rental issues

Transportation around town and to attractions

Insufficient camping or visitor amenities (parking, bathrooms, bear proof garbage bins) at recreation sites.

Disrespectful and underprepared visitors

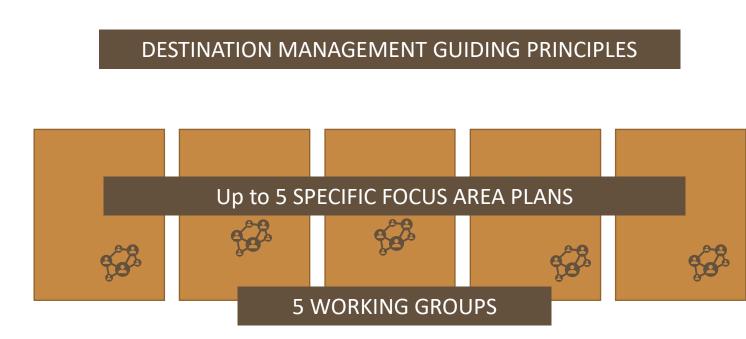




PROJECT SCOPE AND TIMELINES

ACTION ORIENTED PROJECTS GUIDED BY HIGH LEVEL DIRECTION

SEPTEMBER 2023



Summer 2024+

IMPLEMENTATION SUPPORT





APPROACH

PREPARATION (Oct) CURRENT SITUATION (Oct-Jan) PROJECT AREA LEARNING (May) STRATEGIES/ACTIONS/RESOURCES (Jn/JI) Milestone 1 IMPLEMENT (Spring +) Milestone 2 **Advisory Group** Milestone 3 Issues Identified 5 Project area Milestone 4 **DM Principles** Milestone 5+ learning 5 Project area 1 Kickoff + 5 project areas sessions working groups identified 3 Check ins x3 5 Project area backgrounds 5 Project area action plans

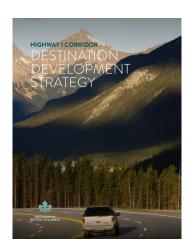




DESTINATION MANAGEMENT PRINCIPLES

From:

- Resort Development Strategy
- Resident Survey
- Destination Development Plans
- Tourism Golden Strategy
- Golden Conservation Action Forum





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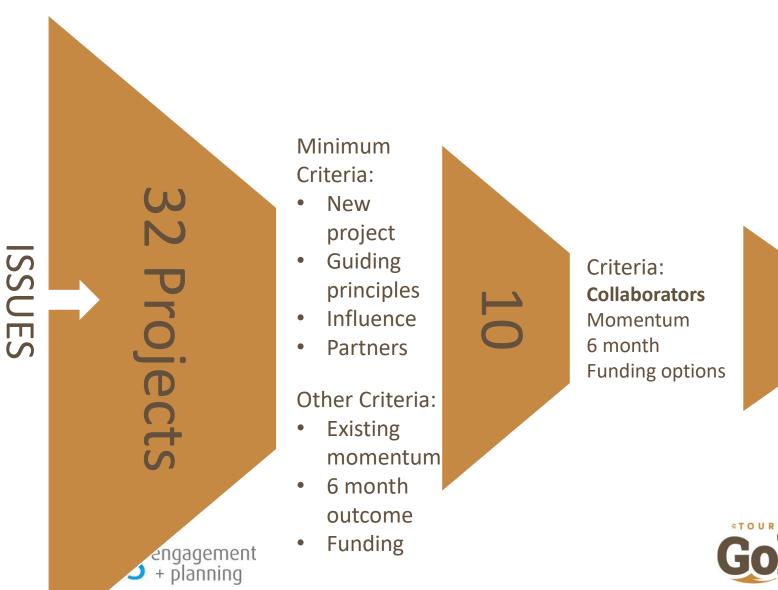
Principles

- Ownership
- Collaboration
- Reconciliation
- Business success
- Infrastructure
- Valued visitors

- Natural areas
- Engaged community
- Climate
- Resiliency
- Employees supported



PROJECT AREA SELECTION



PROJECT AREAS

	Project Rationale	Preliminary Collaborators
1. Housing our tourism workforce	Workforce housing needs	GCED, TG, ToG,
2. Visitor behaviour campaign	Inappropriate behaviour by visitors in the front/ backcountry	TG, RSTBC, ToG, KRT
3. Backcountry/ frontcountry site protection and enhancement	Popular/sensitive site use, infrastructure, marketing and management	TG, RSTBC, ToG, CSRD,





PROJECT AREAS

	Project Rationale	Preliminary Collaborators
4. Living wage and community support services and tourism	Tourism impacts on local/regional social services	GECD, Chamber, TG, GFB, GWRC
5. Tourism Business Incubator	Supporting new/existing products and experiences – destination management issues	GCED, Chamber, Community Futures, Selkirk College, College of the Rockies, recent entrepreneurs, KAST, CBT, Parks Canada, ACMG, ToG, CSRD, Trails Alliance, DBC, Tourism Innovation Lab, Go2 HR.
 6. Emerging or longer focus: Build connections to Indigenous peoples and land Subset of others WCS engagement + planning 		Golde

PROJECT LEARNING SESSIONS x 4

Housing our tourism workforce



-Tofino/Revy/Whistler, MRDT use -Pursuit Tours, KHL – housing staff - Revelstoke – RMR and other Visitor behaviour campaign

DON'T LOVE IT TO DEATH

-TOTA, Sea to Sky, Haida Gwaii – Programs - Don't Love it to Death comprehensive behaviour program Backcountry/ frontcountry site protection and enhancement



-Mount 7 learnings-Tourism Pemberton,Site infrastructure-Fernie – AmbassadorWild

Living wage and community support services and tourism



-Canmore/Whistler – Living Wage for individuals -Whistler – Food recovery -Whistler – New resident support





NEXT STEPS

PREPARATION (Oct) CURRENT SITUATION (Oct-Jan) PROJECT AREA LEARNING (May) STRATEGIES/ACTIONS/RESOURCES (Jn/JI) Milestone 1 Milestone 2 **Advisory Group** Milestone 3 IMPLEMENT (Spring +) Issues Identified 5 Project area Milestone 4 Milestone 5+ **DM Principles** learning 5 Project area 1 Kickoff + 5 project areas sessions working groups identified 3 Check ins x3 5 Project area backgrounds 5 Project area action plans





DESTINATION MANAGEMENT FUNDING

- Existing funding opportunities:
 - MRDT
 - Online Accommodation Platform funds
 - Continued Resort Municipality Funding (RMI) for now
- New funding opportunities
 - Active transportation funding
 - Housing accelerator funding
 - Destination development funding
 - Emergency planning funding
 - Electric vehicle charging infrastructure
 - and, much more non-governmental.







ENGAGEMENT SUPPORT - \$250 each









INVITATION TO JOIN or COLLABORATE

 Join a project area working group – develop the action plan, and guide and support implementation



• Collaborate – if you have a project or related goals





QUESTIONS?





THANK YOU!





Destination Management Principles

- Ensuring tourism organizations take ownership and proportional responsibility for any negative impacts.
- Facilitating actors to work together to address complex and multi-jurisdictional issues.
- Supporting meaningful partnerships (including capacity) where it makes sense with Ktunaxa, the Secwepemc Shuswap Peoples and Metis.
- Facilitating success in the tourism industry and across all local businesses.
- Ensuring positive experiences and tourism activities and visitation levels that are appropriate for the capacity of built, natural, and social (services etc.) infrastructure and services.
- Inviting and shaping visitors to have positive influence on our community, culture(s), community identity, and environment.

- Managing access and use of natural areas for protection, minimized wildlife conflict, and where possible, regenerating natural areas and biodiversity.
- Ensuring the community understands the value of tourism, is heard, and has concerns addressed.
- Minimizing tourism industry contributions to climate change, poor air quality and wildfire hazards.
- Ensure that adaptation and resiliency approaches are built in to tourism planning, projects and activities.
- Ensure the tourism workforce can thrive, with access to meaningful and secure employment, compensation, and housing.



